DR. JOSEPH BETANCOURT, KEYNOTE SPEAKER

Dr. Joseph Betancourt is the president of the Commonwealth Fund. One of the nation's preeminent leaders in health care policy, equity, quality, and community health, Betancourt formerly served as the senior vice president for Equity and Community Health at Massachusetts General Hospital (MGH), and as founding director of the Disparities Solutions Center. Additionally, Dr. Betancourt was a member of one of the first classes in the Commonwealth Fund—Harvard University Fellowship in Minority Health Policy, where he earned an M.P.H. from the Harvard T.H. Chan School of Public Health. He has devoted his career to improving the quality and value of health care for diverse populations.



MARK MCCELLAN, KEYNOTE SPEAKER

Mark McClellan, PhD. is Director and Robert J. Margolis, M.D., Professor of Business, Medicine and Policy at the Duke-Margolis Institute for Health Policy at Duke University. He is a physician-economist who focuses on quality and value in health care including payment reform, real-world evidence and more effective drug and device innovation. At the center of the nation's efforts to combat the COVID-19 pandemic, the author of COVID-19 response roadmap, and co-author of a comprehensive set health policy strategies for COVID vaccines, testing, and treatments, Dr. McClellan and his Duke-Margolis colleagues are now focused on



health policy strategies and solutions to advance the resilience and interconnectedness of 21st Century public health and health care . Mark is a former administrator of the Centers for Medicare & Medicaid Services and former commissioner of the U.S. Food and Drug Administration where he developed and implemented major reforms in health policy. Dr. McClellan is an independent board member on the boards of Johnson & Johnson, Cigna, Alignment Healthcare, and PrognomiQ; co-chairs the Guiding Committee for the Health Care Payment Learning and Action Network; and serves as an advisor for Arsenal Capital Group, Blackstone Life Sciences.

PANEL 1: RISK-ADJUSTED PROSPECTIVE PAYMENT MODELS

Peggy O'Kane

Margaret E. O'Kane is the founder and president of the National Committee for Quality Assurance (NCQA). She is a member of the National Academy of Medicine and has received the Picker Institute Individual Award for Excellence in the Advancement of Patient-Centered Care, as well as the Gail L. Warden Leadership Excellence Award from the National Center for Healthcare Leadership. Modern Healthcare magazine has named O'Kane one of the "100 Most Influential People in Healthcare" 12 times and one of the "Top 25 Women in Healthcare" 3 times. She is a board member of the Milbank Memorial Fund and on the Board of



Healthwise, a nonprofit organization that helps people make better health decisions. O'Kane holds a master's degree in health administration and planning from Johns Hopkins University, where she received the Distinguished Alumnus Award.

Jerry Penso

Jerry Penso, M.D., M.B.A., is president and chief executive officer at AMGA, a trade association that represents medical groups and other organized systems of care, including some of the nation's largest, most influential integrated healthcare delivery systems. Dr. Penso previously served as chief medical and quality officer for AMGA and president of AMGA Foundation. Under his leadership, the impact of AMGA's quality programs grew to improve care for 26 million patients. Prior to joining AMGA, Dr. Penso served as medical director, continuum of care for Sharp Rees-Stealy Medical Group (SRSMG), the largest integrated healthcare delivery system in

San Diego. Dr. Penso received his Master's in Business Administration from San Diego State University, his Doctor of Medicine degree from the University of Southern California, Los Angeles, and a Bachelor of Science degree in chemistry from the University of California, Berkeley.

Susan Denzer

Susan Dentzer is one of the nation's most thoughtful health care policy analysts; a frequent speaker and commentator; and an author of studies and commentaries in Modern Healthcare, the New England Journal of Medicine Catalyst, the American Journal of Public Health, the Healthcare Financial Management journal, and other prominent publications. She is the President and Chief Executive Officer of America's Physician Groups, the nonprofit organization representing more than 360 large physician groups focused on patient-centered, coordinated, and integrated health care that is accountable for



both costs and quality. She is an elected member of the National Academy of Medicine and the Council on Foreign Relations and is a fellow of the National Academy of Social Insurance and the Hastings Center. Dentzer graduated from Dartmouth and also holds a master's degree in health care delivery science from the institution. She is the former editor-in-chief of the health policy journal Health Affairs and former on-air health correspondent for the PBS NewsHour.

Rob Mechanic

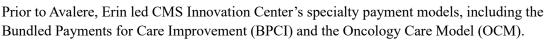
Robert E. Mechanic, M.B.A., is Executive Director of the Institute for Accountable Care, a non-profit research institute dedicated to studying health care payment policy and the impact of innovative care delivery models. He is also Senior Fellow at the Heller School of Social Policy and Management at Brandeis University where his research focuses on health care payment systems and federal health policy. Mr. Mechanic was previously Senior Vice President with the Massachusetts Hospital Association and Vice President with the Lewin Group, a Washington D.C.-based health care consulting firm. His work has been



published in The New England Journal of Medicine, JAMA, and Health Affairs. From 2011 – 2022 Mr. Mechanic was a trustee of Atrius Health, an 800-physician multispecialty group practice in Eastern Massachusetts. He earned his MBA in finance from The Wharton School.

Erin Smith

Erin Smith is the Staff Vice President of Payment Innovation at Elevance Health, where she leads the development of payment innovation programs for all lines of business. Erin has worked in value-based care design and implementation for a number of years. She previously managed risk contract negotiations and payer relationships at Aledade. Erin also played key roles in policy and federal government affairs at naviHealth and continued to expand her expertise in government affairs at Cardinal Health following its acquisition of naviHealth. At Avalere, Erin provided strategic insights on value-based care and Medicare policy.





PANEL 2: EMPLOYER-LED INITIATIVES

Lee Lewis

Lee Lewis serves as Chief Strategy Officer for the Health Transformation Alliance. He leads efforts across over 50 jumbo employers and five million employees to save lives and save billions of dollars through improved health delivery, outcomes and experience.



Fatema Salam

Fatema joined Morgan Heath from the Center for Medicare and Medicaid Innovation (CMMI) where she served as the model and policy lead for the Vermont All-Payer Accountable Care Organization (ACO) model, a CMMI initiative to facilitate aligned, multi-payer ACO programs, scaled across the state. Prior to that, she was part of the Aligning Forces for Quality initiative and advised community-wide, multi-stakeholder leadership teams funded by the Robert Wood Johnson Foundation on accelerating achievement of quality of care and outcome goals at the regional level. Earlier on, she was Senior Program Director at the National Quality Forum where she led national committees on evidence-based health care performance measures, practices and tools for quality improvement and public reporting.

Bob Galvin

Robert Galvin, MD, is CEO of The Right Doctor which connects people with serious illnesses to expert physicians and centers of excellence. He is also a Senior Advisor at Blackstone, where he was an Operating Partner and CEO of Equity Healthcare. Dr Galvin is one of the founders of value-based purchasing and has started three non-profits supporting quality measurement and payment reform: the Leapfrog Group (co-founder), Prometheus, and Catalyst for Payment Reform (CPR). His policy work has been published in the New England Journal of Medicine, the Harvard Business Review and Health Affairs. He is a member of the Netional Academy of Medicine and Professor Adjunct of Medicine and Health

the National Academy of Medicine and Professor Adjunct of Medicine and Health Policy at Yale.

Won Andersen

Won is COO at Purchaser Business Group on Health. She leads PBGH's CAA strategic initiative and PBGH's Advisory Services focused on data and fiduciary excellence. Won has 35 years of consulting experience developing human capital, health and benefits strategies for with large jumbo public and private employers.

Barak Richman

Barak Richman is the Alexander Hamilton Professor of Business Law at The George Washington University Law School, and a Senior Scholar at the Clinical Excellence Research Center at the Stanford University School of Medicine. He recently completed 20 years on the faculty of Duke University, where he was the Katharine T. Bartlett Professor of Law at Duke University, Professor of Business at the Fuqua School of Business, and a Founding Faculty of the Margolis Institute for Health Policy. He is temporarily serving as a Special Counsel for Competition Policy in the Office of the General Counsel in the U.S. Department of Health and Human Services.





PANEL 3: PATIENT SAFETY & HEALTHCARE QUALITY OUTCOMES

Elizabeth Drye

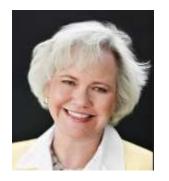
Elizabeth Drye, MD, SM, is the National Quality Forum's (NQF's) Chief Scientific Officer and Vice President, Quality Measurement, at The Joint Commission. She works collaboratively to facilitate alignment on and further the use of low-burden, high-impact quality measures to drive meaningful improvement. Previously, at Yale Center for Outcomes Research and Evaluation she directed the development of many outcome measures in national use and advised CMS on its transformation to digital quality measures. Before becoming a physician and focusing on quality measurement,



she worked in senior governmental public health policy positions in Washington, DC, including Chief of Staff of the White House Domestic Policy Council and Health Legislative Assistant to U.S. Senator Joe Lieberman.

Leah Binder

Leah Binder, MA, MGA, is President & CEO of The Leapfrog Group, a national nonprofit representing employers and other purchasers of health care calling for improved safety and quality in hospitals. Leapfrog publishes free ratings of hospitals and ambulatory surgery centers and grades hospitals on how safe they are for their patients. She has served on numerous national boards and councils, including the National Quality Forum, Women of Impact, CMMI's Accountable Care Action Collaborative, and the National Alliance of Healthcare Purchaser Coalitions. Prior to her position at The Leapfrog Group, Leah spent eight years as vice president at Franklin Community Health



Network, an award-winning rural hospital network in Farmington, Maine. Prior to that she served as senior policy advisor at the New York City Mayor's Office. She started her career at the National League for Nursing, where she handled policy and communications for more than 6 years.

Barbara Fain

Barbara Fain, JD, MPP, serves as Executive Director of the Betsy Lehman Center for Patient Safety, a Massachusetts state agency named after the Boston Globe health care reporter whose death from an overdose of chemotherapy ignited the patient safety movement 30 years ago. The Center is leading an effort to implement the state's new Roadmap to Health Care Safety, developed by a broad consortium of Massachusetts provider organizations, patients, payers, and policymakers dedicated to overcoming the barriers to better safety outcomes, including the lack of actionable data. Barbara received her BA from Brown University, JD from UC Berkeley, and MPP from the Harvard Kennedy School.



Brandon Staunton

Brandon is a software developer at Epic Systems. In his role as Product Lead, Brandon oversees the development of their Bugsy Infection Control product, Inpatient quality reporting, and Acute Care predictive models for conditions like Sepsis and Deterioration. His work focuses on the use of software to drive more equitable delivery of healthcare and to bring quality improvement breakthroughs from bench to bedside. In his free time, Brandon is an avid cyclist and loves to spend time with his two pit bull puppies.

